



DEPARTMENT OF THE AIR FORCE
WASHINGTON, DC

Office of the Under Secretary

19 May 2000

MEMORANDUM FOR SEE DISTRIBUTION

FROM: SAF/IAX
1080 Air Force Pentagon
Washington DC 20330-1080

SUBJECT: Outsourcing Case Execution Workload that is Not an Inherently Governmental Function (IAX 00013)

Effective immediately, SAF/IAX Policy Memo 99004, 1 Mar 99, Subject: Outsourcing Case Execution Workload that is Not an Inherently Governmental Function is hereby rescinded.

However, you should as a matter of routine consider outsourcing short-term workload and workload where U.S. Government expertise doesn't currently exist. As an example if there is case workload required for 8-10 months it would be more practical to hire a contractor to perform the effort than to establish a position, advertise the job, and hire an individual. The lead-time to complete these efforts are considerably longer and more administratively intense than outsourcing the requirement. We view these situations as an opportune time to utilize contractor support.

MAJCOM's will take appropriate action to ensure, when applicable, they consider OMNIBUS Contracts or other contracts to fulfill support requirements. Do not duplicate workload performed by organic sources and contractors.

If you have any questions or require clarification please contact Ms. Sonja Patch, DSN 425-8961, (703) 588-8961, (Fax) 425-8999, (Email) sonja.patch@pentagon.af.mil.

A handwritten signature in black ink that reads "Terry Bates".

TERRY BATES
Chief, Policy Division
Deputy Under Secretary, Int'l Affairs

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