



DEPARTMENT OF THE AIR FORCE
WASHINGTON, DC

OFFICE OF THE UNDER SECRETARY

03 DEC 2003

MEMORANDUM FOR ALMAJCOM/CC

FROM: SAF/IA
1080 Air Force Pentagon
Washington, DC 20330-1080

SUBJECT: Security Assistance Manpower Review

Recent OSD programming cuts necessitate a reexamination of end-strength supporting Security Assistance (SA) programs. To that end, discussions at the June 2003 Security Assistance Resource Board (SARB) resulted in a proposed holistic review of SA programs and manpower requirements across the Air Force. I have requested that this review begin with AFMC, since this command accounts for 85% of SA requirements. Other commands with SA requirements will follow beginning July 2004. At a minimum, this effort will establish a baseline and help defend future SA requirements.

As you are aware, the funding source for SA programs is unique and directly linked to SA workload. This review will ensure manpower costs are appropriately reimbursed from FMS case or administrative surcharge funds to O&M or military personnel funds. The correct identification of workload and funding sources is central to supporting our international commitments and future inputs to the AF POM process.

My staff will be working with your International Affairs and Manpower and Organization staffs to further define the review parameters, establish a timeline, and prioritize SA programs. I appreciate your support in this effort. My point of contact is Mr. John Parker, SAF/IAPX, 703-588-8368, or DSN 425-8368.

A handwritten signature in black ink, appearing to read "Bruce S. Lemkin".

BRUCE S. LEMKIN
Deputy Under Secretary of the Air Force
International Affairs

cc:
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